

Kentucky Rural Water Association

Helping water and wastewater utilities help themselves

March 8, 2017

RECEIVED

MAR 13 2017

Public Service Commission

Ms. Talina R. Mathews, Executive Director Public Service Commission P. O. Box 615 Frankfort, KY 40602-0615

Re: Case No. 2016-00439

Kentucky Rural Water Association's 2016 Management Conference

Dear Ms. Mathews:

Kentucky Rural Water Association (KRWA) hosted its **2017 Management Conference** at the Sloan Convention Center/Holiday Inn University Plaza in Bowling Green, Kentucky on February 15-16. On behalf of Kentucky Rural Water Association, I hereby attest that the program herein referenced as **Case No. 2016-00439**, approved for 12 credit hours by the Commission, was performed as submitted.

As required, a list of water district commissioners who attended the classes and earned continuing education credit is included as part of this filing. A copy of the approval issued by the Kentucky Board of Certification of Water Treatment and Distribution System Operators is also enclosed. Only three speakers provided handouts for attendees (copies enclosed).

Kentucky Rural Water Association would like to thank the Kentucky Public Service Commission for their leadership and support in approving the training offered at our **2017 Management Conference**.

Sincerely,

Janet Cole

Éducation Coordinator

i.cole@krwa.org

Enclosures (5)

Hours Earned by Water District Commissioners attending Kentucky Rural Water Association's 2017 Management Conference February 15-16, 2017

Sloan Convention Center - Bowling Green, Kentucky

Case #2016-00439

Organization	First Name	Last Name	PSC Hrs.
East Clark Co. Water District	Ron	Toler	9
East Laurel Water District	Bobby	Anders	7
East Laurel Water District	Doug	Day	8
East Laurel Water District	Dennis	Minton	7
Edmonson Co. Water District	Barry	Rich	8
Edmonson Co. Water District	N.E.	Reed	9
Edmonson Co. Water District	Jimmy	Mills	2
Grayson Co. Water District	Nancy	Cain	9
Grayson Co. Water District	Kenneth	Sharp	6
Grayson Co. Water District	John	Tomes	12
Grayson Co. Water District	Kirby	Johnson	12
Grayson Co. Water District	Tim	Purcell	5
Laurel Co. Water District #2	David	Moore	7
Laurel Co. Water District #2	Tom	Baker	7
McCreary Co. Water District	Coy	Taylor	6
Meade Co. Water District	Mickey	Chism	6
Meade Co. Water District	Wesley	Prather	6
Meade Co. Water District	Keith	Boothe	6
Oldham Co. Water District	Mei	Milburn	6
Oldham Co. Water District	J.W.	Hall	6
South Hopkins Water District	Robert	Tucker	12
South Hopkins Water District	Roy	McGregor	6
South Hopkins Water District	Ruby	Poe	6
Southern Madison Water District	Leonard	Bratcher	9
Warren Co. Water District	Glen	Johnson	9
Warren Co. Water District	Joe	Taylor	9
Warren Co. Water District	Henry	Honaker	6
Warren Co. Water District	Tad	Donnelly	6
Warren Co. Water District	R. Harvey	Johnston, III	6
Wood Creek Water District	Jim	Keller	6
Wood Creek Water District	Earl	Bailey	8



MATTHEW G. BEVIN
GOVERNOR

CHARLES G. SNAVELY

AARON B. KEATLEY
COMMISSIONER

ENERGY AND ENVIRONMENT CABINET DEPARTMENT FOR ENVIRONMENTAL PROTECTION

300 SOWER BOULEVARD FRANKFORT, KENTUCKY 40601

January 17, 2017

Kentucky Rural Water Assoc

Attn: Janet Cole

3251 Spring Hollow Ave

Bowling Green, Kentucky 42104-4486

Agency Interest Number: 108571

RE: Operator Certification Training Approval for Continuing Education Hours

To Whom It May Concern:

Your training request has been received by the Division of Compliance Assistance, Certification and Licensing Branch. Course approvals are reviewed and approved based on core content outlined by the cabinet and the Kentucky Board of Certification of Wastewater System Operators and the Kentucky Board of Certification of Drinking Water Treatment and Distribution System Operators. The core content lists can be located on our website, dca.ky.gov/certification.

Your request was reviewed by the Kentucky Board of Certification of Wastewater System Operators and/or the Kentucky Board of Certification of Water Treatment and Distribution System Operators at their most recent board business meeting. This letter serves as notification of the board and/or cabinet determination for continuing education credit.

Course Title	Date	Hours & Type Approved	DCA Event ID#	Comments
2017 Management Conference	02/15/2017	DW - 12.0 Hours approved	16406	One time Approval
		WW - 11.0 Hours approved	16405	
Northeast and Western	1/10/2017	DW - 2.0 Hours approved	16404	One time Approval
Regional Meetings				
Green River Regional Meeting	1/12/2017	DW - 2.0 Hours approved	16407	One time Approval
Water and Wastewater	1/25/2017	DW - 12.0 Hours approved	16403	One time Approval
Operator Training – Henderson		WW - 12.0 Hours approved	16403	
Wastewater Operator Training	1/11/2017	WW - 6.0 Hours approved	16408	One time Approval
- Mt. Sterling				

Upon completion of the approved training, the provider shall submit to the cabinet a completed Continuing Education Activity Report form. This form can be located on the program's website at deca.ky.gov/certification. The program will no longer accept rosters that are not submitted on the cabinet's Continuing Education Activity Report form or electronically through the cabinet's website. If a continuing education activity report was attached to the training approval request, please be aware that the operators will only receive credit for the number of hours approved by the board(s).

If you have any questions or need additional information, please contact the Division of Compliance Assistance, Certification and Licensing Branch at (502) 564-0323.

Sincerely,

E-Signed by Veronica Rolar?
/ERIFY authenticity with e-Sign

Veronica Roland Certification and Licensing Branch



SUBMIT ORIGINAL AND FIVE ADDITIONAL COPIES, UNLESS FILING ELECTRONICALLY

APPLICATION FOR RATE ADJUSTMENT BEFORE THE PUBLIC SERVICE COMMISSION

For Small Utilities Pursuant to 807 KAR 5:076 (Alternative Rate Filing)

	(Name of Utility)	
	(Business Mailing Address - Number and Street, or P.O. Box) (Business Mailing Address - City, State, and Zip)	
	(Telephone Number)	
NAME comn	BASIC INFORMATION TITLE, ADDRESS, TELEPHONE NUMBER and E-MAIL ADDRESS of the person to whom corresponding this application should be directed:	espondence or
	(Name)	
	(Address Number and Street or P.O. Box)	
	(Address - City, State, Zip)	
	(Telephone Number)	
	(Emell Address)	
	(For each statement below, the Applicant should check either "YES", "NO", or "NOT APPLICABLE" (N/A))	YES NO N/A
1. a.	In its immediate past calendar year of operation, Applicant had \$5,000,000 or less in gross annual revenue.	
b.	Applicant operates two or more divisions that provide different types of utility service. In its immediate past calendar year of operation, Applicant had \$5,000,000 or less in gross annual revenue from the division for which a rate adjustment is sought.	
2. a.	Applicant has filed an annual report with the Public Service Commission for the past year.	
b.	Applicant has filed an annual report with the Public Service Commission for the two previous years.	
3.	Applicant's records are kept separate from other commonly-owned enterprises.	

YES NO N/A

4.	a.	Applicant is a corporation that is organized under the laws of the state of, is authorized to operate in, and is in good standing in the state of Kentucky.	
	b.	Applicant is a limited liability company that is organized under the laws of the state of, is authorized to operate in, and is in good standing in the state of Kentucky.	
	C.	Applicant is a limited partnership that is organized under the laws of the state of, is authorized to operate in, and is in good standing in the state of Kentucky.	
	d.	Applicant is a sole proprietorship or partnership.	
	e.	Applicant is a water district organized pursuant to KRS Chapter 74.	
	f.	Applicant is a water association organized pursuant to KRS Chapter 273.	
5.	a.	A paper copy of this application has been mailed to Office of Rate Intervention, Office of Attorney General, 1024 Capital Center Drive, Suite 200, Frankfort, Kentucky 40601-8204.	
	b.	An electronic copy of this application has been electronically mailed to Office of Rate Intervention, Office of Attorney General at rateintervention@ag.ky.gov.	
6.	a.	Applicant has 20 or fewer customers and has mailed written notice of the proposed rate adjustment to each of its customers no later than the date this application was filed with the Public Service Commission. A copy of this notice is attached to this application. (Attach a copy of customer notice.)	
	b.	Applicant has more than 20 customers and has included written notice of the proposed rate adjustment with customer bills that were mailed by the date on which the application was filed. A copy of this notice is attached to this application. (Attach a copy of customer notice.)	
	C.	Applicant has more than 20 customers and has made arrangements to publish notice once a week for three (3) consecutive weeks in a prominent manner in a newspaper of general circulation in its service area, the first publication having been made by the date on which this Application was filed. A copy of this notice is attached to this application. (Attach a copy of customer notice.)	
7.		Applicant requires a rate adjustment for the reasons set forth in the attachment entitled "Reasons for Application." (Attach completed "Reasons for Application" Attachment.)	

YES NO N/A

8.	Applicant proposes to charge the rates that are set forth in the attachment entitled "Current and Proposed Rates." (Attach completed "Current and Proposed Rates" Attachment.)	
9.	Applicant proposes to use its annual report for the immediate past year as the test period to determine the reasonableness of its proposed rates. This annual report is for the 12 months ending December 31,	
10.	Applicant has reason to believe that some of the revenue and expense items set forth in its most recent annual report have or will change and proposes to adjust the test period amount of these items to reflect these changes. A statement of the test period amount, expected changes, and reasons for each expected change is set forth in the attachment "Statement of Adjusted Operations." (Attach a completed copy of appropriate "Statement of Adjusted Operations" Attachment and any invoices, letters, contracts, receipts or other documents that support the expected change in costs.)	
11.	Based upon test period operations, and considering any known and measurable adjustments, Applicant requires additional revenues of \$ and total revenues from service rates of \$ The manner in which these amounts were calculated is set forth in "Revenue Requirement Calculation" Attachment. (Attach a completed "Revenue Requirement Calculation" Attachment.)	
12.	As of the date of the filing of this application, Applicant had customers.	
13.	A billing analysis of Applicant's current and proposed rates is attached to this application. (Attach a completed "Billing Analysis" Attachment.)	
14.	Applicant's depreciation schedule of utility plant in service is attached. (Attach a schedule that shows per account group: the asset's original cost, accumulated depreciation balance as of the end of the test period, the useful lives assigned to each asset and resulting depreciation expense.)	<u> </u>
15. a.	Applicant has outstanding evidences of indebtedness, such as mortgage agreements, promissory notes, or bonds.	
b.	Applicant has attached to this application a copy of each outstanding evidence of indebtedness (e.g., mortgage agreement, promissory note, bond resolution).	
C.	Applicant has attached an amortization schedule for each outstanding evidence of indebtedness.	

				YES NO N/A
16. a.	Applicant is not required to file state ar	nd federal	tax returns.	
b.	Applicant is required to file state and fe	deral tax	returns.	
C.	Applicant's most recent state and fede (Attach a copy of returns.)	ral tax ret	turns are attached to this Application.	
17.	Approximately (Insert plant) of Applicant's total utility plant lots or other contributions.			
18.	Applicant has attached a completed Transactions for each person who 807 kg			
5:076 a which to and co	By submitting this application, the A and waives any right to place its propose the application is accepted by the Publicam authorized by the Applicant to significant to the ation and its attachments is true and correction.	sed rates ic Service on and file best of r	s into effect earlier than six months from the Commission for filing. e this application on the Applicant's be	om the date or half, have read
		Signed Title	Officer of the Company/Authorized Rep	presentative
	ONWEALTH OF KENTUCKY	Date		
COUN	TY OF			
behalf	Before me appeared had read and completed this application of the Applicant, and that to the best ation and its attachments is true and correction.	on, that he t of his/h	e/she is authorized to sign and file this	application on
			Notary Public	
			My commission expires:	

LIST OF ATTACHMENTS (Indicate all documents submitted by checking box)

L	Customer Notice of Proposed Rate Adjustment
	"Reasons for Application" Attachment"
	Current and Proposed Rates" Attachment
	"Statement of Adjusted Operations" Attachment
	"Revenue Requirements Calculation" Attachment
	Attachment Billing Analysis" Attachment
	Depreciation Schedules
	Outstanding Debt Instruments (i.e., Bond Resolutions, Mortgages, Promissory Notes, Amortization Schedules.)
	State Tax Return
	Federal Tax Return
	Statement of Disclosure of Related Party Transactions - ARF Form 3

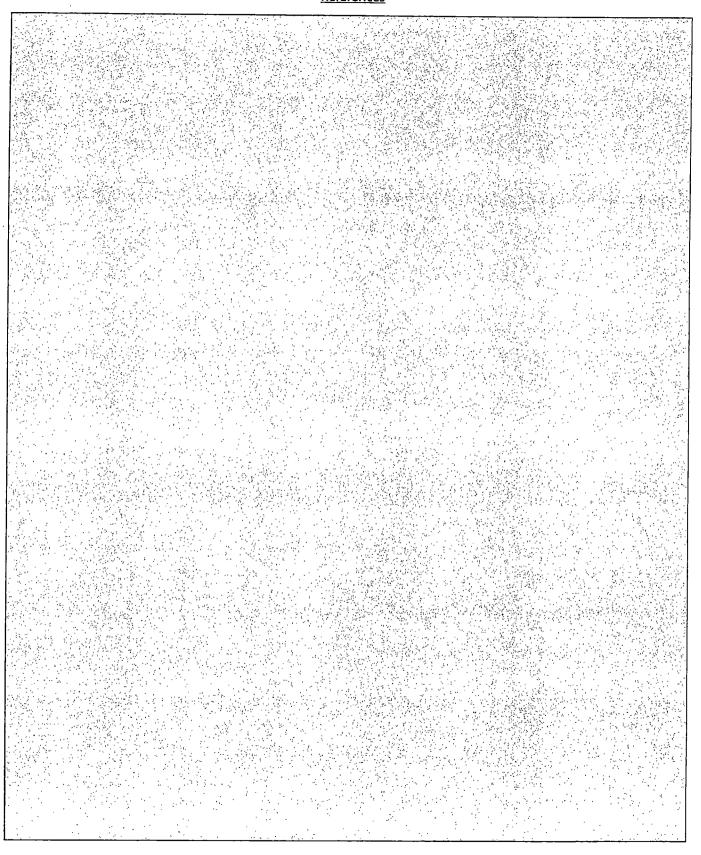
SCHEDULE OF ADJUSTED OPERATIONS - WATER UTILITY

TYE 12/31/20

	Test Year	Adjustment	Ref.	Pro Forma
<u>Operating Revenues</u> Sales of Water				
Unmetered Water Sales			Fig. Pt	0.00
Metered Water Sales				0.00
Bulk Loading Stations	· 特别是一种特别。			0.00
Fire Protection Revenue				0.00
Sales for Resale	的现在分词			0.00
Total Sales of Water	0.00	0.00		0.00
Other Water Revenues			• ,	
Forfeited Discounts			11 1 	0.00
Miscellaneous Service Revenues				0.00
Rents from Water Property				0:00
Other Water Revenues				0.00
Total Other Water Revenues	<u> </u>	0.00	13	0,00
Total Operating Revenues	0.00	0.00	room for early	0.00
Operating Expenses Operation and Maintenance Expenses				
Salaries and Wages - Employees			di di	0.00
Salaries and Wages - Officers			Paris S	0.00
Employee Pensions and Benefits				0.00
Purchased Water				0.00
Purchased Power				0.00
Fuel for Power Production			7.77	0.00
Chemicals	传统高级		Page 1	0.00
Materials and Supplies				0.00
Contractual Services				
Water Testing				
Rents		政治的機能		
Transportation Expenses				
Insurance				
Regulatory Commission Expenses				
Bad Debt Expense				0.00

Miscellaneous Expenses			0.00
Total Operation and Maintenance Expenses	0.00	0.00	0:00
Depreciation Expense			0.00
Amortization Expense			0.00
Taxes Other Than Income		发展的数	0.00
Income Tax Expense	医预算数置		0.00
Total Operating Expenses	0.00	0.00	0.00
Utility Operating Income	0.00	0.00	0.00

References



REVENUE REQUIREMENT CALCULATION - DEBT COVERAGE METHOD

(This method is used commonly by non-profits that have long-term debts outstanding.)

Pro forma Operating Expenses	
Plus: Average Annual Debt Principal and Interest Payments*	
Debt Coverage Requirement**	
Total Revenue Requirement	0.00
Less: Other Operating Revenue	深的现在
Non-operating Revenue	
Interest Income	
Revenue Required from Rates	0.00
Less: Revenue from Sales at Present Rates	* 1
Required Revenue Increase	\$0.00

Required Revenue Increase stated as a Percentage of Revenue at Present Rates



^{*} This should be a 3 year average calculated using the debt principal and interest payments for the three years following the test year.

^{**} This amount is calculated by multiplying the average annual debt principal and interest payments by the debt service requirement of the utility's lending agency.

ARF FORM 1 - ATTACHMENT BA-DB - SEPTEMBER 2011

Revenue from Present/Proposed Rates
Test Period from 01-01- to 12-31-

USAGE TABLE sage by Rate Increme

	<u>Usage by Kate Increment</u>
Class:	

(1)	(2) Bills	(3) Gallons/Mcf	(4)	(5)	(6)	(7)	(8)	(9) Total
			 _					
								
		 						
otals								

REVENUE TABLE Revenue by Rate Increment

(1)	(2) Bills	(3) Gallons/Mcf	(4) Rates	(5) Revenue
			-	
Totals				

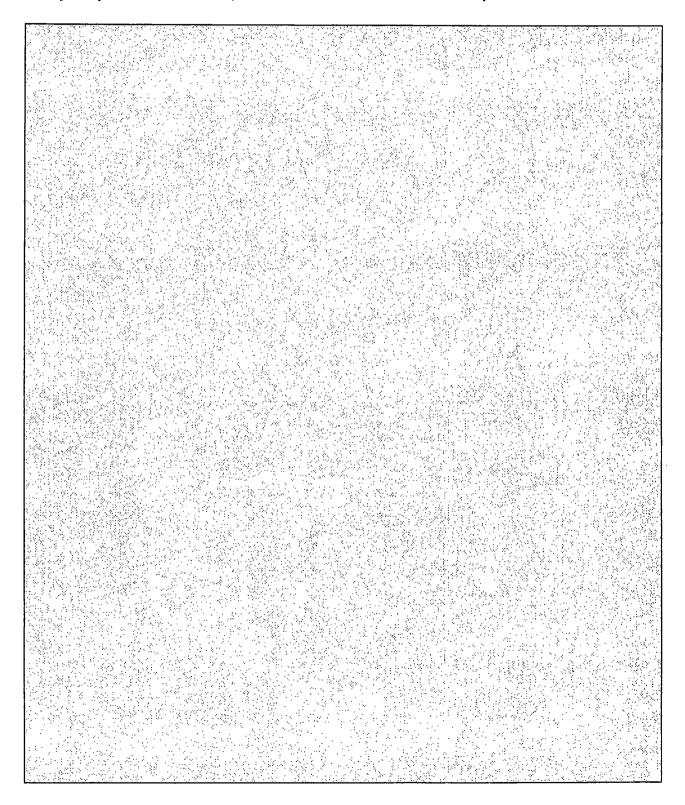
Instructions for Completing Revenue Table:

- (9) Complete Columns No. 1, 2, and 3 using information from Usage Tables.
- (10) Complete Column No. 4 using rates either present or proposed.
- (11) Column No. 5 is completed by first multiplying the bills times the minimum charge.

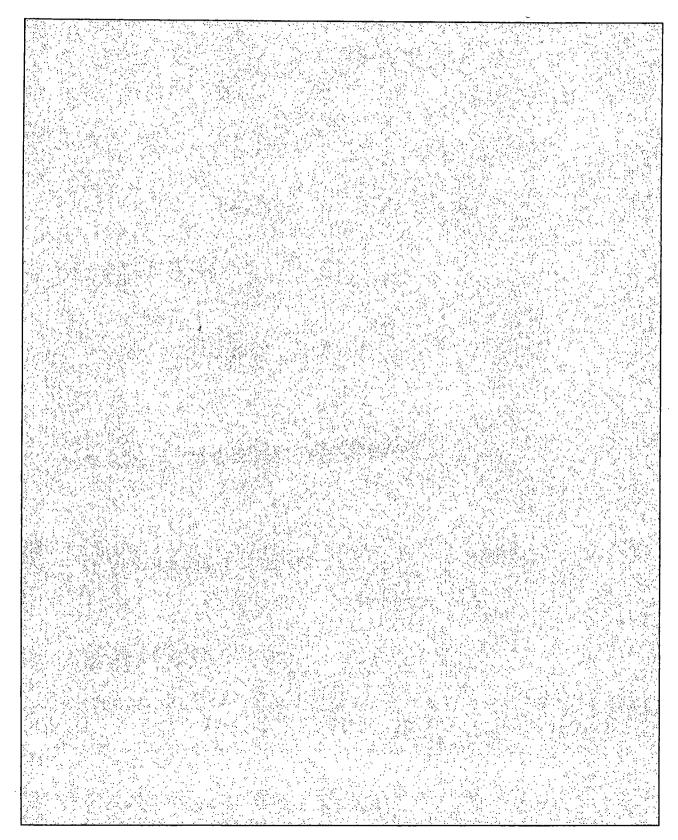
Then, starting with the second rate increment, multiply Column No. 3 by Column No. 4 and total.

REASONS FOR APPLICATION

(In the space below list all reasons why the Applicant requires a rate adjustment. Describe any event or occurrence of significance that may affect the Applicant's present or future financial condition, including but not limited to excessive water line losses, regulatory changes, major repairs, planned construction, and increases in wholesale water costs.)



CURRENT AND PROPOSED RATES (List Applicant's Current and Proposed Rates)



STATEMENT OF DISCLOSURE OF RELATED PARTY TRANSACTIONS

I swear or affirm to the best of r	my knowledge and belief the inform	ation set forth below				
represents all present transactions and the	ose transactions occurring within the	past twenty-four (24)				
months between		("Utility") and related				
parties that exceed \$25.00 in value. For t	the purpose of this statement, "related party transactions					
include, all transactions and payments in e	ments in excess of \$25.00, except regular salary, wages and benefit					
made directly to or on behalf of: 1) the l	Jtility's current or former employees	: 2) current or former				
members of the Utility's board of commi	ssioners or board of directors: 3) pe	rsons who have a 10				
percent or greater ownership interest in	n the Utility; 4) family members* o	of any current Utility				
employee, director, commissioner or pers	ership interest in the					
Utility or 5) a business enterprise in w	hich any current or former Utility	employee, director,				
commissioner or person with a 10 percent	nt or greater ownership interest in t	he Utility or a family				
member of such person has an ownership i	interest.	•				
	•					
Name of Pales of Pa						
Name of Related Party (Individual or Business)	Type of Service Provided	Amount of				
(individual or business)	By Related Party	Compensation				
		}				
	 					
	· · · · · · · · · · · · · · · · · · ·					
Check this box if the Utility has no rel	ated party transactions.					
	ates party transactions.					
Check box if additional transactions a	re listed on the supplemental page.					
Check box if any employee of the Util	ity is a family member of the Utility's o	chief executive officer, a Utilit				
commissioner, or any person with a 10 perc						
employee and the official to whom they are	related and the nature of the relation	schip are listed on the				
supplemental page entitled "Employees Re	lated to Utility Officials "	isinp are listed on the				
supplemental page entitled Employees he	iatea to othicy officials.					
(Print Name)	(Signed)					
•	(3)					
Position/Office)						

* "Family Member" means any person who is the spouse, parent, sibling, child, mother-in-law, father-in-law, son-in-law, daughter-in-law, grandparent, or grandchild of any current Utility employee, director, commissioner or person with a 10 percent or greater ownership interest in the Utility; or is a dependent for tax purposes of any Utility employee, director, commissioner or person with a 10 percent or greater ownership interest in the Utility or his or her spouse; or who is a member of the household of any Utility employee, director, commissioner or person with a 10 percent or greater ownership interest in the Utility.

Page ___ of ___

ARF FORM-3 (November 2013)

COMMONWEALTH OF KENTUCKY	
COUNTY OF	
Subscribed and sworn to before me by _	(Name)
thisday of	·
<u></u>	·
	NOTARY PUBLIC State-at-Large

Provided by: Ruth Lancaster, Louisville Water Company Session #8 Certified Operator Staffing Requirements and Strategies

BASIC INFORMATION NEEDED TO APPLY FOR AN ALTERNATIVE STAFFING PLAN

Information on the Public Water System requesting an alternate staffing plan:

PWS Name: PWSID: PWS Contact: PWS Contact Phone and Email:

Treatment Plant Classification: Distribution System Classification:

Current Operation:

Number of shifts per day Length of each shift

Number of operators per shift Weekend and holiday staffing

Current staffing (by operator name and current certification—indicate if the individual listed is in a

management position that does not actually work a shift):

Information on the Operator under consideration for an alternate staffing plan

Name:

3

Current Drinking Water License:

When eligible for testing and at what classification:

Any eligible experience or education available for substitution:

Information to be submitted with the alternate staffing plan request

Description of the on-site training provided to the operator named in this alternate staffing plan Days and shifts the operator named in this alternate staffing plan will be working Description or Standard Operating Procedure (SOP) on how staff will be designated in "direct responsible charge" for those shifts not properly staffed under alternate staffing.

For those designated in "direct responsible charge", the distance in miles and time from residence to the treatment plant and how those designated will be notified should the operator named in this plan need assistance

Detailed description of in-plant SCADA or telemetry that monitors and controls critical processes Detailed description of any remote monitoring and control of the treatment processes (example: offsite computers or lap tops used by on-call staff)

Description or Standard Operating Procedure (SOP) on how the operator named in this alternate staffing plan will react to situations beyond his experience or control while operating the plant

Stipulations for Maintaining the Alternate Staffing Plan

Semi-annual progress reports

Successful attainment of the necessary operator certification license

No Safe Drinking Water Act (SDWA) or 401 KAR Chapter 8 violations occur that can be attributed to any action or inaction of the operator named in the alternate staffing plan

To apply for alternative staffing, contact:

Division of Water

ATTN: Drinking Water Program

Coordinator

200 Fair Oaks Lane, 4th Floor

Frankfort, KY 40601

What amount of increase from your current salary would entice you to relocate?

	\$2 more an hour	\$5 more an hour	\$7 more an hour	\$10 more an hour	\$12 more an hour	None of these would persuade me to relocate	Totai
Move 50 miles away	4.06% 11	26.94% 73	20.30% 55	18.82 % 51	16.24% 44	13.65% 37	271
Move 100 miles away	1.19% 3	3.56% 9	13.83% 35	24.51% 62	24.51% 62	32.41% 82	253
Move 150 miles away	0.00% 0	1.56% 4	3.52% 9	16.02% 41	33.98% 87	44.92% 115	256

Health Insurance Benefits

	A downgrade from your current situation (disadvantage)	About the same as your current situation (neutral)	Better than your current situation (advantage)	Insurance is not a majordecision factor for you	Totał .
NO ins but subsidy to buy own	78.44 % 211	11.15% 30	5.58% 15	4.83 % 13	269
100% you	35.96%	41.20%	18.35%	4.49%	267
0% family	96	110	49	12	
90% you	39.00%	25.87%	31.66%	3. 47 %	259
50% family	101	67	82	9	
100% you	18.39 %	18.39%	59.00 %	4.21%	261
75% family	48	48	154	11	
100% you &	3.02%	13.21%	78.49%	5.28%	265
family	8	35	208	14	

How would each of the benefits below would influence your decision about accepting a new job?

,	Major factor in decision	Moderately Important in decision	Minor factor in decision	Not important to me	Total
Company car	32.61% 90	27.54%	22.83%	17.03%	
	90	76	63	47	276
Mileage paid your	29.26%	37.78%	22.96%	10.00%	
car	79	102	62	27	270
Cell phone	23.36%	29.93%	26.64%	20.07%	
	64	62	73	20.07% 55	274
Tablet/ipad/laptop	15.33%	DO 0001			21-
icoibamishtob	15.33%	29.93%	33.21%	21.53%	
	42	62	91	59	274
Gym / wellness	9.19%	25.00%	37.87%	27.94%	
Ctr.	25	68	103	7€	272
7 vac days tyr	36.12%	21.67%	25.48%	16.73%	
	95	57	67	10.73%	263
			٠,		203
10 vac days /yr	37.93%	33.33%	16.48%	12.26%	
	68	87	43	32	261
15 vac days/yr	65.82%	20.73%	8.00%	5.45%	
	181	57	22	5.45% 15	275
			24.	13	2:75
Onsite	7.69%	14.65%	19,05%	58.61%	
daycare/paid daycare	21	. 40	52	160	273
100% tuition paid	38.01%	26.94%	14.76%	20.30%	
	103	73	. 40	20.30% 55	271
		,,	40	99	2/1
59% tuition paid	14.55%	32.09%	26.12%	27.24%	
er eggereere wat i	39	. 86	70	73	268

, .	A major PLUS in your decision	A minor PLUS in your decision	Does not make much difference to you	A minor NEGATIVE in your decision	A major NEGATIVE in your decision	Total	
Offered OT 2-3X mo.	25.45% 70	31.64% £7	33.45% 52	5.09% 14	4.36% 12	275	
Mandatory OT weekly	8.76% 24	. 22.99% 63	44.16% 121	15.33% 42	8.76% 24	274	
4 10 hr days	42.70% 117	27.37% 75	22.63% C2	4.74%	2.55% ?	274	How would
3 12-hr/4 12-hr	28.59% 60	25.36% · 70	21.74% 6.0	11.59% 32	12.32% 34	276	each of thes
5 0-hr days	17.41% 47	25.19% 66	46.30% 176	8. 62% 23	2.58% 7	270	schedules
Work 1 wkend day/wk	3.66% 10	7.33% 20	23.44% 64	26.37% 72	38.19% 107	273	influence you
Work 1 wkend day/blwkiy	3.66% 10	10.99% 30	30.77% 64	30.04% 62	24.54% E7	277	decision abou
Work 1 wkend day/ms	6.25% 17	14.34% 39	40.44% 110	25.00% &£	13.97% 55	277	accepting a ne
Perm. day shift	63.14% 173	20.80% 57	13.50% 3.7	1.82%	0.73%	:14	job?
Perm night shift	5.13% 1.4	6.59% 1''	15.36% 47	19.78% 54	63,111; 14;	273	
Rotate days/nights	6.51% 1;	4.04% 11	13.60% 5.7	19.65%	56,99% 155	272	
Always same plantirole	21.61%	19.78%	47.25% 170	8.06% 27	a.30% 1	277	
Rotate plants/roles	7.35%	23.18% 65	43.75% :15	9.93%	15.81% 43	272	
Only person onsite	5.62% 18	15.81% 45	56.25% 165	12.50% 3-4	8.82% 2-1	111	
Supvst. onsite w/you	5.13% 14	16.12% 44	68.60% 11:7	7.03% 70	2.93% e	275	: . · · · ·

•	A major PLUS in your decision	A minor PLUS in your decision	Does not make much difference to you	A minor NEGATIVE in your decision	A major NEGATIVE In your decision	iota.	What long-term
KRS / CERS	71.79% 19%	14.65%	12,45%	0.73% 2	0.37% 1	275	factors are
401K 457b or IRA available	53.99% 149	\$0.80% 63	11.96%	1.45%	1.81%	216	important to you
Company match 401k 457b	57.82% 11.9	26.55% 73 .	11.64% 92	1.45% 4	2.65% ?	27!	when
Vested pension NOTKRS/ CERS	34,67% £!	29.20% 43	18.61% (1	9.12% : : :	8.39% 25	£. 4	considering a new job offer?
Potential to merge w/larger ctul	12.69% 34	20.74% 50	47.04% 127	12.96% 1!	6.67% 18	270	-
Potential to absorb smaller unit	15.38% 47	29.67% (:1	47.62% (50)	8.13% 14	2.20% C	27	
Stay in some position long-term	24,45% 67	30.28% 63	20.07%	13,60% :7	\$1.68% A2	274	
Advised of Promotional opp	64.71% 17€	26.84% 72	8.09% 7.1	0.00%	0.37% 1	:7/	
Salaries frozen/eut recemiy	6.25% 17	2.21% C	6.99% 1.1	23.53% (.4	61.03% 16 d	21%	
Annual false past 5 yrs	65.33% 179	30.28% 33 k	4.015. 11	0.00%	0.36%	274	
Awards / Reg. Comp. Good	60,65% 130	31. 60% (%	16.12% 44	0.375, 1	1,47%	200	
Reg. Comp. Poor	6.20% 17	6.11% 1.1	14.60%	30.66% 14	43.435 <u>(</u> 119	:/4	
Plant < 10 yrs old	22.65% (2	37.96% 104	37.86% 16 t	0.36%	1.09%	5-7-d	n a divinadi akterim Tara.
No upgrades >20 yrs	6.15% 14	9.83% 27	33.09% 50	34,88% (-)	17.28%	272	Action of the Control

Maybe you can't offer the highest salary...

Emphasize what you CAN offer:

Significant amounts of vacation

Any flexibility you can offer with scheduling

Career advancement potential

Tuition reimbursement

Specific benefits negotiated with a particular employee (be fair to all employees, but recognize individual differences as far as your policies permit)

Public Service Loan Forgiveness Program (Updates Dec 2016)

What is the Public Service Loan Forgiveness (PSLF) Program?

The PSLF Program is intended to encourage individuals to enter and continue to work full-time in public service jobs. Under this program, you may qualify for forgiveness of the remaining balance due on your William D. Ford Federal Direct Loan (Direct Loan) Program loans after you have made 120 qualifying payments on those loans while employed full-time by certain public service employers. Since you must make 120 qualifying payments on your eligible federal student loans after Oct.1, 2007, before you can qualify for the loan forgiveness, the first forgiveness of loan balances will not be granted until October 2017.

What federal student loans are eligible for forgiveness under the PSLF Program? Any nondefaulted Direct Loan is eligible for loan forgiveness. (See below for information on how non-Direct Loans may become eligible.) The Direct Loan Program includes the following loans:

- Direct Subsidized Loans
- Direct Unsubsidized Loans
- Direct PLUS Loans—for parents and graduate or professional students
- Direct Consolidation Loans

NOTE: <u>Parents</u> who received a Direct PLUS Loan may qualify for forgiveness of the PLUS loan, if the parent borrower—not the student on whose behalf the loan was obtained—is employed by a public service organization (additional conditions apply).

Where can I find additional information about the PSLF Program? For detailed information read the PSLF Questions and Answers document at StudentAid.gov/publicservice or contact your federal loan servicer. This information was updated in the fall of 2015. For updates or additional information on federal student aid, visit StudentAid.gov.

Interested in taking the Operator Job Values survey?

Go to https://www.surveymonkey.com/r/KY OPERATOR SURVEY 2

Survey will remain open through April 2017

Interested in more data from survey results?

Contact Ruth Lancaster (502) 418 1384 (call or text) or riancaster@lwcky.com



Provided by: Robert Mohon, The Nell Group Session #9 How to attract and Keep Great Employees

How to Attract and Keep Great Employees - Facilitated Discussion

1.	What is it like to work for you? With you?
2.	What do your customers think/say it is like to work with you?
3.	What words would you use to describe your workplace mentality?
4.	How is conflict handled in your workplace?
5.	What are the chances for advancement in your workplace?
6.	What are the chances for pay raises in your workplace?
7.	What do you do to show staff you appreciate their work? Is this enough?
8.	What are free or low-budget things you could do to show your appreciation?



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